In addition to covering the basic components of planning, organizing, directing, controlling and decision making, this course covers the principles of self-management and leadership. Its focus is on knowledge and skills needed to successfully and professionally manage and lead oneself, then a project team, and, finally an organization. Today’s mega projects require the formation of large multidisciplinary teams. Success in this challenging environment requires up-to-date and proven leadership and management skills. By better knowing and understanding oneself, knowing one’s beliefs, values, skills and traits; imagining and redefining one’s future self; having others understand oneself; understanding others; defining what one wants to do; communicating what one wants in an effective way; behaving in an ethical manner; and, living in alignment with oneself; students will have a working knowledge of how to be an authentic person, professional, team member, manager and leader in the 21st century.

I do not have office hours. However, I can see any student at a mutually convenient time, if requested. Contact me via the above email.
Part 1: General Principles of Leadership

Class 1: January 24, 2018

1. Introduction
2. Acknowledgments
3. Purpose, Objectives, Structure, and Approach
4. Course Administration, Grading, Readings, and Assignments
5. 3D Model of Leadership
6. In the Beginning…Philosophical Concepts

Class 2: January 31, 2018

1. Thinking
2. System 1 vs. System 2 Thinking
3. Shop Drawing Approval Request
4. Jung Typology Test (Myers-Briggs Personality Type Indicator)
5. Discussion of book report selection and requirements

Class 3: February 7, 2018

1. Absolutes of Leadership
2. Authentic Transformational Leadership
3. Determine Criteria for Grading First Presentation

Class 4: February 14, 2018

1. Your First Presentation as a Leader – “My Personal Leadership/Management Style”

Part 2: Management

Class 5: February 21, 2018
1. Character and Ethical Behavior
2. Case Study on Ethical Behavior

**Class 6: February 28, 2018**

1. Managing the Team by Motivating and Directing
2. Management vs. Leadership
3. Emotional Intelligence
4. At the Movies – “Gettysburg”

**Part 3: Ethics and Integrity**

**Class 7: March 7, 2018**

1. Integrity and Ethics
2. Willpower
3. Building Enduring Relationships
4. Honor Story

**Spring Break: March 14, 2018 (no class scheduled)**

**Class 8: March 21, 2018**

1. Wednesday Night at the Movies
2. Determine Criteria for Grading Book Report Presentation

**Part 4: Book Report**

**Class 9: March 28, 2018**

1. Your Second Presentation as a Leader (Book Report Presentation) – “How Did the Protagonist (Main Character) in the book “Touch, Move, and Inspire Me?”
Part 5: Developing as a Leader

Class 10: April 4, 2018

1. Managing the Team by Motivation and Directing
2. Emotional Intelligence
3. At the Movies: “Gettysburg”

Class 11: April 11, 2018

1. Living in Alignment
2. Moral Intelligence
3. Moral Compass
4. Goals
5. Behavior
6. Grading Criteria for Final Presentation

Class 12: April 18, 2018

1. Summary of Course Concepts

Part 6: Putting It All Together as a Leader

Classes 13 and 14: April 25 and May 2, 2018

1. Your Third Presentation as a Leader - “My Leadership/Management Style – An Introspection of Who I am and an Outlook on Who I will Be”